# Specially Structured Two Stage Flow Shop Scheduling To Minimize the Rental Cost, Processing Time, Set up Time Are Associated With Their Probabilities Including Job Block Criteria And Job Weightage

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Abstract—The present paper is attempt to develop a new heuristic algorithm, an alternative to the traditional algorithm proposed by Johnson's (1954) to find the optimal sequence to minimize the utilization time of the machines and hence their rental cost for two stage specially structured flow shop scheduling under specified rental policy in which processing times and set up time are associated with their respective probabilities, including job block criteria. Further jobs are attached with weights to indicate their relative importance. The proposed method is very simple and easy to understand and also provide an important tool for the decision maker. Algorithm is justified by numerical illustration.

Keywords—Specially structured flow shop scheduling. Rental policy, Processing time, weightage of jobs, Set up, Job block.

I.

II.

# INTRODUCTION

Scheduling theory deals with formulation and study of various scheduling models. Some widely studied classical models comprise single machine, parallel machine, flow shop scheduling, job shop scheduling, open shop scheduling etc. The objective of flow shop scheduling problem is to find a permutation schedule that minimizes the maximum completion time of a sequence. Scheduling has become a major field with in operation research with several hundred publications appearing each year. The majority of scheduling research assumes set up as negligible or part of processing time. While this assumption adversely effects solution quality for many application which require explicit treatment of setup. Johnson [9] first of all gave a method to minimize the make span for n-jobs, two machine scheduling. Gupta [5] studied specially structured flow shop problem to minimize the rental cost of the machine under predefined rental policy in which the probabilities have been associated with processing time with weightage of jobs and job block criterion. Yoshida and Hitomi [17] further considered the problem with set up time. The basic concept of equivalent job for a job block has been introduced by Maggu & Das [10]. Singh T.P. and Gupta Deepak [13] studied the optimal two stage production schedule in which processing time and set up time both were associated with probabilities including job block criteria. The work was developed, Chander Shekheran [3], Bagga & P.C. [2] and Gupta Deepak et. al [14] by considering various parameters.

This paper is an attempt to extend the study made by Gupta & Singla [5] by introducing set up time separated from processing time. Thus the problem discussed in this paper become wider and very close to practical situation in manufacturing/ process industry. We have obtained an algorithm which gives minimum possible rental cost while minimizing total utilization time.

# PRACTICAL SITUATION

The practical situation of specially structured flow shop scheduling occur in our day to day working, in banking, offices, educational institutions, factories and industrial concern e.g. In a readymade garment manufacturing plant which has mainly two machines. viz, cutting machine and sewing machine , in which the processing time of jobs on 2<sup>nd</sup> machine(sewing machine) will always be greater than the processing time of jobs on first machine(cutting machine). Moreover different quality of garment are to be produced with relative importance i.e. weight of jobs become significant. Various practical situations occur in real life when one has got the assignment but does not have one's own machine or does not have enough money to purchase machine. Under such circumstances the machine has to be taken on rent in order to complete the assignment. Rental of various equipments is an affordable and quick solution for a businessman, a manufacturer or a company, which presently constrained by the availability of limited funds due to recent global economic recession. Renting enables saving working capital, gives option for having the equipment and allows up-gradation to new technology. Further the priority of one job over the other may be significant due to some urgency or demand of one particular type of job over other. Hence the job block criteria become important.

#### III. **NOTATIONS**

- S : Sequence of jobs 1, 2, 3,...,n
- $S_k$ : Sequence obtained by applying Johnson's procedure, k = 1, 2, 3, ---- r.
- $M_i$ : Machine j, j=1,2.
- : Processing time of  $i^{th}$  job on machine  $M_i$  $a_{ij}$
- : Set up time of  $i^{th}$  job on machine  $M_i$  $S_{ij}$
- :Probability associated to the processing time aii p<sub>ij</sub>
- : Probability associated to the processing time  $s_{ij}$ : Expected processing time of  $i^{th}$  job on machine  $M_j$  $q_{ij}$
- $A_{ii}$
- : Expected set up time of  $i^{th}$  job on machine  $M_i$  $S_{ii}$

 $t_{ij}(S_k)$ : Completion time of  $i^{th}$  job of sequence  $S_k$  on machine  $M_i$ 

- : weight of i<sup>th</sup> job. Wi
- β : Equivalent job for job-block(k, m)
- : weighted flow time of  $i^{th}$  job on machine  $M_1$ . : weighted flow time of  $i^{th}$  job on machine  $M_2$ .  $G_i$
- $H_i$
- $U_j(S_k)$ : Utilization time for which machine  $M_i$  is required.
- Cj : Renal cost per unit time of *j*<sup>th</sup> machine.
- $R(S_k)$ : Total rental cost for the sequence  $S_k$  of all machine

#### IV. DEFINITION

Completion time of  $i^{th}$  job on machine  $M_i$  is denoted by  $t_{ii}$  and is defined as:

 $t_{ij} = max (t_{i-1,j} + S_{i-1,j}, t_{i,j-1}) + A_{ij}; j \ge 2.$ 

where Aij=*Expected* processing time of  $i^{th}$  job on  $j^{th}$  machine.  $S_{ij}$ = Expected set up time of  $i^{th}$  job on  $j^{th}$  machine.

#### V. **RENTAL POLICY (P)**

The machines will be taken on rent as and when they are required and are returned as and when they are no longer required. i.e. the first machine will be taken on rent in the starting of the processing the jobs, 2<sup>nd</sup> machine will be taken on rent at time when 1<sup>st</sup> job is completed on the 1<sup>st</sup> machine.

#### VI. **PROBLEM FORMULATION**

Let some job *i* (*i* = 1,2,....,n) are to be processed on two machines  $M_j$  (*j* = 1,2) under the specified rental policy P. Let  $A_{ij} \& S_{ij}$  respectively be the expected processing time and set up time of *i*<sup>th</sup> job on *j*<sup>th</sup> machine. Let  $w_i$  be weight of the  $i^{th}$  job.  $\beta = (k, m)$  be equivalent job for job block (k,m). Our aim is to find the sequence  $\{S_k\}$  of jobs which minimize the rental cost of the machines while minimizing the utilization time of machines. The mathematical model of the problem in matrix form can be stated as:

Jobs	Machine M <sub>1</sub>				Machine M <sub>2</sub>				Weight of jobs
i	a <sub>i1</sub>	p <sub>i1</sub>	s <sub>i1</sub>	$q_{i1}$	a <sub>i2</sub>	p <sub>i2</sub>	s <sub>i2</sub>	$q_{i2}$	wi
1	<i>a</i> <sub>11</sub>	p <sub>11</sub>	<i>s</i> <sub>11</sub>	q <sub>11</sub>	$a_{12}$	p <sub>12</sub>	<i>s</i> <sub>12</sub>	q <sub>12</sub>	$w_I$
2	<i>a</i> <sub>21</sub>	p <sub>21</sub>	s <sub>21</sub>	q <sub>21</sub>	$a_{22}$	p <sub>22</sub>	s <sub>22</sub>	q <sub>22</sub>	<i>w</i> <sub>2</sub>
3	$a_{31}$	p <sub>31</sub>	<i>s</i> <sub>31</sub>	q <sub>31</sub>	$a_{32}$	p <sub>32</sub>	s <sub>32</sub>	q <sub>32</sub>	<i>W</i> <sub>3</sub>
-	-	-	-	-	-	-	-	-	-
n	$a_{nl}$	p <sub>n1</sub>	$S_{nl}$	$q_{n1}$	$a_{n2}$	p <sub>n2</sub>	$S_{n2}$	q <sub>n2</sub>	W <sub>n</sub>

Table -1

Mathematically, the problem is stated as: Minimize  $U_2(S_{\nu})$  and hence

Minimize  $R(S_k) = \sum_{i=1}^n A_{i1} \times C_1 + U_j(S_k) \times C_2$ 

Subject to constraint: Rental Policy (P).

i.e. our objective is to minimize utilization time of machine and hence rental cost of machines.

#### VII. THEOREM

If 
$$A_{i1} \leq A_{i2}$$
 for all *i*, *j*,  $i \neq j$ , then  $k_1, k_2, \dots, k_n$  is a monotonically decreasing sequence, where  $K_n = \sum_{i=1}^{n} A_{i1} - \sum_{i=1}^{n} A_{i2}$ .

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n-1

Proof: Let  $A_{il} \leq A_{j2}$  for all i, j,  $i \neq j$ i.e., max  $A_{il} \leq \min A_{i2}$  for all i, j,  $i \neq j$ 

Let 
$$K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$$

Therefore, we have  $k_1 = A_{11}$ Also  $k_2 = A_{11} + A_{21} - A_{12} = A_{11} + (A_{21} - A_{12}) \le A_{11}$  (::  $A_{21} \le A_{12}$ )  $k_1 \leq k_2$ Now,  $k_3 = A_{11} + A_{21} + A_{31} - A_{12} - A_{22}$  $= A_{11} + A_{21} - A_{12} + (A_{31} - A_{22}) = k_2 + (A_{31} - A_{22}) \le k_2 \ (\because A_{31} \le A_{22})$ 

Therefore,  $k_3 \leq k_2 \leq k_1$  or  $k_1 \geq k_2 \geq k_3$ .

Continuing in this way, we can have  $k_1 \ge k_2 \ge k_3 \ge \dots \ge k_n$ , a monotonically decreasing sequence.

Corollary 1: The total rental cost of machines is same for all the sequences, if

 $A_{i1} \leq A_{i2}$ , for all i, j, i  $\neq$  j.

**Proof:** The total elapsed time 
$$T(S) = \sum_{i=1}^{n} A_{i2} + k_1 = \sum_{i=1}^{n} A_{i2} + A_{11}.$$

It implies that under rental policy P the total elapsed time on machine  $M_2$  is same for all the sequences thereby the rental cost of machines is same for all the sequences.

#### VIII. **THEOREM**

If  $A_{il} \ge A_{j2}$  for all  $i, j, i \ne j$ , then  $K_l, K_2, \dots, K_n$  is a monotonically increasing sequence, where  $K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$ .

**Proof:** Let 
$$K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$$
  
Let  $A_{i1} \ge A_{j2}$  for all *i*, *j*,  $i \ne j$  i.e.,  $\min A_{i1} \ge$ 

 $\geq \max A_{i2}$  for all  $i, j, i \neq j$ Here  $k_I = A_{II}$  $k_2 = A_{11} + A_{21} - A_{12} = A_{11} + (A_{21} - A_{12}) \ge k_1 (:: A_{21} \ge A_{j2})$ Therefore,  $k_2 \ge k_1$ . Also,  $k_3 = A_{11} + A_{21} + A_{31} - A_{12} - A_{22} = A_{11} + A_{21} - A_{12} + (A_{31} - A_{22})$  $= k_2 + (A_{31} - A_{22}) \ge k_2 (:: A_{31} \ge A_{22})$ Hence,  $k_3 \ge k_2 \ge k_1$ .

Continuing in this way, we can have  $k_1 \le k_2 \le k_3 \dots \dots \le k_n$ , a monotonically increasing sequence. **Corollary 2**: The total elapsed time of machines is same for all the possible sequences, if  $A_{i1} \ge A_{i2}$  for all i, j,  $i \ne j$ .

Proof: The total elapsed time

$$T(S) = \sum_{i=1}^{n} A_{i2} + k_n = \sum_{i=1}^{n} A_{i2} + \left(\sum_{i=1}^{n} A_{i1} - \sum_{i=1}^{n-1} A_{i2}\right) = \sum_{i=1}^{n} A_{i1} + \left(\sum_{i=1}^{n} A_{i2} - \sum_{i=1}^{n-1} A_{i2}\right) = \sum_{i=1}^{n} A_{i1} + A_{n2}$$

Therefore total elapsed time of machines is same for all the sequences.

#### ASSUMPTIONS IX.

- Jobs are independent to each other. Let
   Machine breakdown is not considered. Jobs are independent to each other. Let n jobs be processed thorough two machines  $M_1$  and  $M_2$  in order  $M_1M_2$
- 3. Pre-emption is not allowed.
- 4. Weighted flow time must has the following structural relation

i.e. Either 
$$G_i \ge H_i$$
  
or

$$G_i \leq H_i$$
 for all i

#### **ALGORITHM** X.

**Step 1:** Calculate the expected processing times,  $A_{ij} = a_{ij} \times p_{ij}$ ;  $S_{ij} = s_{ij} \times q_{ij}$ 

Step 2: Compute 
$$A'_{i1} = A_{i1} - S_{i2}$$

$$A'_{i2} = A_{i2} - S_{i1}$$

**Step 3:** Calculate weighted flow shop time  $G_i \& H_i$  as follow

If min 
$$(A'_{i1}, A'_{i2}) = A'_{i1}$$
  
Then  $G_i = \frac{(A'_{i1} + w_i)}{w_i}$   $H_i = \frac{A'_{i2}}{w_i}$   
And  
If min  $(A'_{i1}, A'_{i2}) = A'_{i2}$ 

Then 
$$G_i = \frac{A'_{i1}}{w_i}$$
  $H_i = \frac{(A'_{i2} + w_i)}{w_i}$ 

**Step 4:** Take equivalent job  $\beta = (k,m)$  and calculate processing time  $G_{\beta}$  and  $H_{\beta}$  on the guide lines of Maggu & Dass (1977) as follows:

 $\begin{aligned} G_{\beta} &= G_k + G_m - \min\left(G_m, H_k\right) \\ H_{\beta} &= H_k + H_m - \min\left(G_m, H_k\right) \end{aligned}$ 

**Step 5:** Define a new reduced problem with processing time  $G_i \& H_i$  as defined in Step 3 and jobs (k,m) are replaced by single equivalent job  $\beta$  with processing time  $G_\beta \& H_\beta$  as defined in step 4.

Step 6: Check the structural relationship

Either  $G_i \ge H_i$ 

or  $G_i \leq H_i$ , for all i

if the structural relation hold good go to Step 6 other wise modified the problem..

**Step 7:** If  $J_1 \neq J_n$  then put  $J_1$  on the first position and  $J_n$  as the last position and go to step 10 otherwise go to step 8.

**Step 8:** Take the difference of processing time of job  $J_1$  on  $M_1$  from job  $J_2$  (say) having next maximum processing time on  $M_1$  call this difference as  $G_i$ . also take the difference of processing time of job  $J_n$  on  $M_2$  from job  $J_{n-1}$  (say) having next minimum processing time on  $M_2$ . Call the difference as  $G_2$ .

**Step 9:** If  $G_1 \leq G_2$  put  $J_n$  on the last position and  $J_2$  on the first position otherwise put  $J_1$  on  $1^{st}$  position and  $J_{n-1}$  on the last position.

**Step 10:** Arrange the remaining (n-2) jobs between  $1^{st}$  job & last job in any order, thereby we get the sequences  $S_1, S_2 \dots S_r$ . **Step 11:** Compute in - out table for any one (say  $S_1$ ) of the sequence  $S_1, S_2, \dots, S_n$ .

**Step 12:** Compute the total completion time  $CT(S_1)$ .

**Step 13:** Calculate utilization time  $U_2$  of  $2^{nd}$  machine where

 $U_2(S_1) = CT(S_1) - A_{il}(S_1);$  Step 14: Find rental cost

$$R(S_1) = \sum_{i=1}^n A_{i1}(S_1) \times C_1 + U_2(S_1) \times C_2$$

where  $C_1 \& C_2$  are the rental cost per unit time of  $1^{st} \& 2^{nd}$  machine respectively.

# XI. NUMERICAL ILLUSTRATION

Consider 5 jobs, 2 machines problem to minimize the rental cost. The processing times set up times and weight in jobs are given in the following table. Let  $\beta = (2,4)$  as equivalent job block. The rental cost per unit time for machines M<sub>1</sub> and M<sub>2</sub> are 10 units and 7 units respectively.

Jobs	Machine M <sub>1</sub>			Machine M <sub>2</sub>			Weight		
								of jobs	
Ι	a <sub>i1</sub>	p <sub>i1</sub>	s <sub>i1</sub>	$q_{i1}$	a <sub>i2</sub>	p <sub>i2</sub>	s <sub>i2</sub>	$q_{i2}$	Wi
1	140	0.2	3	0.3	90	0.2	2	0.3	1
2	160	0.3	4	0.2	110	0.1	3	0.1	2
3	130	0.2	2	0.1	70	0.2	1	0.2	3
4	180	0.2	6	0.2	80	0.2	5	0.2	1
5	220	0.1	5	0.2	50	0.3	4	0.2	2
				T	hla .7				

Table :2

Solution : As per step 1: The expected processing time & expected set up times for machines  $M_1$  and  $M_2$  are as follow

Jobs	Machine M <sub>1</sub>		Machine M <sub>2</sub>		Weight of jobs
i	A <sub>i1</sub>	S <sub>i1</sub>	A <sub>i2</sub>	S <sub>i2</sub>	Wi
1	28.0	0.9	18.0	0.6	1
2	48.0	0.8	11.0	0.3	2
3	26.0	0.2	14.0	0.2	3
4	36.0	1.2	16.0	1.0	1
5	22.0	1.0	15.0	0.8	2
			T-11.	2	

Table : 3

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>	Weight
i	A <sub>i1</sub>	A <sub>i2</sub>	Wi
1	27.4	17.1	1
2	47.7	10.2	2
3	25.8	13.8	3
4	35.0	14.8	1
5	21.2	14.0	2
		Table : 4	

As per step 2: Expected flow time for two machines  $M_1$  and  $M_2$  as follow :

As per step 3: Weighted flow time for machines  $M_1$  and  $M_2$  as follow :

nines iv	nines $M_1$ and $M_2$ as follow :					
Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>				
Ι	Gi	$H_i$				
1	27.40	18.1				
2	23.85	6.1				
3	08.60	5.6				
4	35.00	15.8				
5	10.60	8.0				
Table : 5						

As per step 5: the new reduced problem become as under:

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>			
Ι	Gi	H <sub>i</sub>			
1	27.40	18.1			
В	52.74	15.8			
3	08.60	6.0			
5	10.60	8.0			
Table : 6					

Here,  $G_i \ge H_i$  for all *i*.

As per step 7 max  $G_i = 52.74$  which is for job 2 i.e.  $J_1 = 2$ 

And min  $H_i = 5.6$  which is for job 3 i.e.  $J_n = 3$ .

Since  $J_1 \neq J_n$ . we put  $J_1 = 2$  on the first position

And  $J_n = 3$  on the last position

Therefore the optimal sequences are  $S_1 = 2 - 1 - 5 - 3 = 2 - 4 - 1 - 5 - 3$ .

 $S_2 = 2 - 5 - 1 - 3 = 2 - 4 - 5 - 1 - 3$ 

Due our structural conditions the total elapsed time is same for all these 2 possible sequences  $S_1$ ,  $S_2$ ; say for  $S_1 = 2 - 4 - 1 - 5 - 3$  is :

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>		
Ι	In-Out	In-Out		
2	0.0 - 48.0	48.0 - 59.0		
4	48.0 - 84.8	84.8 - 100.8		
1	86.0 - 114.0	114.0 - 132.0		
5	114.9 – 136.9	136.9 - 151.9		
3	137.9 - 163.9	163.9 - 177.9		
Table : 7				

Therefore, the total elapsed time =  $CT(S_1) = 177.9$  units Utilization time of machine  $M_2 = U_2(S_1) = 177.9 - 48.0$ 

= 129.9 units

Also  $\sum_{i=1}^{n} A_{i1} = 163.9 \text{ units.}$ 

Therefore the total rental cost for each of the sequence  $(S_k)$ ; k = 1, 2 is  $R(S_k) = 163.9 \times 10 + 129.9 \times 5 = 1639 + 649.5 = 2288.5$  units

= 2288.5 units.

### XII. REMARKS

a. If we solve the same problem by Johnson's methods we get the optimal sequence as S = 1 - 2 - 4 - 5 - 3.

The in – out flow table is:

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>	
i	In - Out	In - Out	
3	0 - 28.0	28.0 - 46.0	

4	28.9 - 76.9	76.9 - 87.9
2	77.7 – 113.7	113.7 – 129.7
5	114.9 – 136.9	136.9 – 151.9
1	137.9 - 163.9	163.9 – 177.9

Therefore, the total elapsed time = CT(S) = 177.9 units Utilization time of machine  $M_2 = U_2(S) = 149.9$  units

Also 
$$\sum_{i=1}^{n} A_{i1} = 163.9$$
 units.

 $\begin{array}{l} Therefore \ the \ total \ rental \ cost \ is \\ R(S_k) & = 163.9 \ \times 10 + 149.9 \times 5 \\ = 1639 + 750.5 \\ \end{array}$ 

= 2389.5 units.

b. Equivalent job formation is associative in nature ie block ((k, m)n) = ((k)m, n)

c. The equivalent job formation rule is non commutative i.e. block  $(k, m) \neq (m, k)$  .

d. If set up times of each machine is negligible small, the results are similar as [5].

### XIII. CONCLUSION

The algorithm proposed here for specially structured two stage flow shop scheduling problem setup time separated from processing time, with weightage of jobs including job block criterion is more efficient as compared to the algorithm proposed by Johnson(1954) to find an optimal sequence to minimize the utilization time of the machines and hence their rental cost. The study may further be extended by considering various parameters like breakdown effect, transportation time etc.

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